



Standards for enhancing
meaningful engagement
of youth in evaluation

International organizations

2023



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Foreword

With the world population at 8 billion, harnessing demographic shifts is critical to accelerating the implementation of the Sustainable Development Goals and responding to global crises such as the climate emergency. To achieve an inclusive and sustainable world, it is crucial that we create opportunities and spaces in all spheres, including evaluation, for the increasing youth population. The United Nations Secretary-General's Our Common Agenda highlights the importance of intergenerational collaboration to address the complex issues we face today.

The Eval4Action campaign – co-led by the UNFPA Evaluation Office, EvalYouth Global Network and the Global Parliamentarians Forum for Evaluation – launched the [Youth in Evaluation initiative](#) at a celebratory event in May 2022. At this event, the Executive Director of UNFPA, Dr Natalia Kanem, released a manifesto on meaningful engagement of youth in evaluation. This occasion brought together various evaluation partners, young and emerging evaluators, other members of the global evaluation community, and youth at large to celebrate and commit to enhanced youth engagement in evaluation.

The Youth in Evaluation manifesto, published in six languages, has been adopted widely, including by governments, international agencies, Voluntary Organizations for Professional Evaluation (VOPEs), academia, youth organizations, the private sector and non-governmental organizations. The governments of Argentina, Costa Rica, Ecuador, India, Kenya, Nigeria and Uganda have endorsed the manifesto. In addition, the ILO Evaluation Office, UNDP Independent Evaluation Office, UNFPA Evaluation Office, World Bank Independent Evaluation Group, Independent Evaluation Department of the Asian Development Bank, Independent Development Evaluation at the African Development Bank, and the Centers for Learning on Evaluations and Results (CLEAR) for Anglophone Africa, Francophone Africa, Latin America and the Caribbean, and South Asia have also adopted the manifesto.

Building on this global momentum, the Eval4Action campaign and its partners initiated the development of standards to enhance meaningful youth engagement in evaluation. Given the unique contexts of stakeholders, specific standards have been developed for six stakeholder groups: academia, governments, international organizations, the private sector, VOPEs and youth organizations. All six standards are available [here](#).

These standards aim to enhance the accountability and promote the effective engagement of youth in evaluation, thereby fulfilling the commitment outlined in the manifesto. These standards provide practical guidance and pathways for organizations of all types to achieve meaningful youth engagement in evaluation. The standards were launched at the [Youth in Evaluation Week](#) (April 2023) and made publicly available.

Regardless of whether an organization has signed the manifesto, we encourage all interested organizations to use the standards to strengthen their capacity to engage youth in all phases of evaluation. If you have questions regarding the use of the standards, please write to us at contact@eval4action.org.

Marco Segone, Director, UNFPA Evaluation Office

Gabriela Rentería Flores, Chair, EvalYouth Global Network

Kabir Hashim, Chair, Global Parliamentarians Forum for Evaluation

1. Background

i. What is the Youth in Evaluation initiative?

The United Nations Secretary-General's [Our Common Agenda](#) emphasizes the urgency of intergenerational solidarity in all areas as a key solution for the complex global challenges facing the world today. In this context, Eval4Action launched the [Youth in Evaluation](#) initiative in May 2022, calling upon the global evaluation community to commit to concrete action towards long-term, sustainable and meaningful engagement of young and emerging evaluators (YEEs), and youth at large, in evaluation by signing and implementing a [manifesto](#).

The manifesto on meaningful engagement of youth in evaluation has so far been adopted by over 600 organizations and individuals (as of March 2023). By adopting the manifesto, the organizations and individuals commit to undertake strategic and concerted efforts to build the capacities of YEEs and to engage youth and YEEs meaningfully in all stages of evaluation.

[Sign the Youth in Evaluation manifesto!](#)

[Arabic](#) | [English](#) | [French](#) | [Russian](#) | [Spanish](#) | [Swahili](#)

[List of manifesto adoptees](#)

ii. In what ways can the standards enhance youth engagement in evaluation?

The Youth in Evaluation initiative has mobilized a wide range of stakeholders, including academia, governments, international organizations, public institutions, the private sector, Voluntary Organizations for Professional Evaluation (VOPEs) and youth organizations, to adopt the manifesto to enhance youth engagement in evaluation. For real change to be achieved, the commitments in the manifesto must be translated into practice. To support stakeholders in identifying and implementing actions most suited to their context, specific standards have been developed for academia, governments, international organizations, the private sector, VOPEs and youth organizations. These standards serve as a tool for self-accountability and for initiating and improving practice for enhancing meaningful engagement of youth in evaluation. While the standards offer

a range of actions to advance youth engagement in evaluation, stakeholders are not limited to these actions and can undertake additional measures as well.

This resource includes standards and an assessment guide for international organizations to advance meaningful engagement of youth in evaluation. The standards for academia, governments, the private sector, VOPEs and youth organizations are available [here](#).

iii. How were the standards developed?

The standards to enhance meaningful youth engagement in evaluation were co-created through intergenerational and participatory dialogues with six stakeholder groups: academia, governments, international organizations, the private sector, VOPEs and youth organizations. For each stakeholder group, a task force was established following self-nominations from across the world. The six task forces co-created the standards for their stakeholder group, following a highly inclusive process, through a series of consultative meetings from September 2022 to March 2023. In addition, the consultations served as an advocacy mechanism and networking platform for each stakeholder group.

iv. What do the standards contain?

The standards for each stakeholder group cover six dimensions:

Dimension	Definition
1. Leadership and accountability	Leadership in the organization is committed to youth in evaluation.
2. Practice	The organization's evaluation guidelines and tools include youth participation in all evaluation phases, focusing on the diversity of youth.
3. Advocacy and capacity development	National governments and local partners are mobilized to meaningfully engage youth in evaluation.
4. Knowledge management and communication	The value of engaging youth in evaluation through communications and knowledge management is promoted.

5. Human resources	Access of young professionals to the evaluation labour market is facilitated.
6. Financial resources	Necessary resources are allocated to support meaningful engagement of youth in evaluation in the annual budget.

In each of the six dimensions the standards are organized into four categories:

1. **Minimum requirement**
2. **Approaching minimum requirement**
3. **Meeting minimum requirement**
4. **Exceeding minimum requirement**

Section v contains guidance on rating each of the dimensions and overall assessment of the implementation of the standards for international organizations.

v. How should the standards be used?

a. Generating internal support to implement the standards

Strong leadership, accountability and a comprehensive understanding of the standards are critical for the implementation of the standards in an organization. An organization, division or work unit can spearhead the implementation of the standards. In this regard, the following two steps are proposed:

1. **Create organizational buy-in for the standard.** Leadership commitment to youth in evaluation is a prerequisite to implementing the standards. Organizations interested in applying the standards in their operations should organize a meeting with key members and colleagues to raise awareness of the importance of enhancing youth engagement in evaluation and the role of standards in facilitating this. In addition, this is an opportunity to consult the team on how to implement the standards in the organization with active contributions from all units/colleagues.
2. **Appoint a committee or focal point/s for coordination.** The focal point/s or committee should ensure that the organization takes the necessary steps in implementing, monitoring and reporting progress related to the standards. While the focal point/s or committee focus on overall coordination, the implementation of the standards is the responsibility of the entire organization/division/work unit. The focal

point/s or committee should also ensure that the implementation of the standards is incorporated into the organizational work plan, with clear roles and responsibilities.

b. Assessing and monitoring the uptake of the standards

Self-assessment and monitoring are key elements in the implementation of the standards and can help inform an international organization's actions to enhance youth engagement in evaluation. Self-assessment and monitoring tools can be used to:

- Assess which requirements are already being met or practiced
- Identify gaps in meeting requirements
- Plan for meeting the remaining requirements.

The outcomes of the assessment can be presented to a wider audience in the organization for review and analysis and can be used for planning. The results can be shared in the organization's annual report and can also be used for awareness raising within the organization.

International organizations are requested to share the outcomes of their self-assessment with the Eval4Action campaign coordinator annually by 31 March each year, by writing to contact@eval4action.org. The information will help Eval4Action to analyze and report on the number of (anonymized) organizations that are approaching, meeting and exceeding the requirements, identify which requirements are most challenging to meet and provide guidance on how to accelerate the implementation of the standards. In addition, Eval4Action can support the sharing of best practices in using and assessing the standards.

2. Standards for international organizations to meaningfully engage youth in evaluation

1. Leadership and accountability

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement
1.1 Political commitment of the organization	1.1.1 Senior management in evaluation endorses the engagement of youth in the evaluations commissioned by the organization	1.1.2 Commitment clearly expressed in evaluation charter, strategy or policy	1.1.3 The organization operationalizes the commitment
1.2 Institutional commitment of the organization	1.2.1 The organization declares commitment to meaningful engagement of youth in evaluation by signing the Youth in Evaluation manifesto	1.2.2 The organization takes action to deliver on the commitment	1.2.3 The organization reviews the commitment and report on its progress

2. Practice

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement
2.1 Youth voices are heard during all phases of the evaluation	2.1.1 The evaluation methodological approach includes considerations of how youth views should be taken into account	2.1.2 Youth voices are heard during all phases of the evaluation, including evaluation design, data collection, stakeholder engagement, reporting, and dissemination and use of the evaluation	2.1.3 Young people are provided space and structures to take responsibility in all phases of the evaluation and participate in co-decision-making with seniors

2.2 Integration of YEEs in all phases of evaluation	2.2.1 The evaluation terms of reference (ToR) outline how YEEs will be included in the evaluation	2.2.2 YEEs participate in all phases of the evaluation, including evaluation design, data collection, stakeholder engagement, reporting, and dissemination and use of the evaluation	2.2.3 YEEs as co-evaluators participate in decision-making and co-lead all phases of the evaluation together with seniors
2.3 Guidance on involving youth from diverse groups in evaluation	2.3.1 Guidance developed on how youth from diverse groups can be engaged in all phases of evaluation	2.3.2 Guidance made available organization-wide	2.3.3 Guidance utilized for evaluations across the organization
2.4 Training on thematic areas of the evaluation for youth and YEEs	2.4.1 Organization earmarks resources for the training of youth and YEEs on thematic areas of the evaluation	2.4.2 Training delivered to youth and YEEs on thematic areas of the evaluation	2.4.3 Youth and YEEs who have received the training are offered opportunities to meaningfully participate in the evaluation process

3. Advocacy and capacity development

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement
3.1 Partnership-building for youth in evaluation	3.1.1 Raise the awareness of local partners of the importance of engaging youth in evaluation	3.1.2 Development of partnership agreements with local partners to advance the engagement of youth in evaluation	3.1.3 Joint initiatives by VOPEs and international organizations to build leadership capacity of YEEs
3.2 Support organizations that build capacity of YEEs	3.2.1 Develop partnerships with organizations that offer capacity-building for YEEs	3.2.2 Build capacity of organizations that offer to develop capacities of YEEs	3.2.3 Provide funding to organizations that offer to develop capacities of YEEs

3.3 Develop materials on youth in evaluation	3.3.1 Produce capacity-building material on advancing youth engagement in evaluation	3.3.2 Capacity-building materials on advancing youth engagement in evaluation are made available in the public domain	3.3.3 Capacity-building materials on advancing youth engagement in evaluation are translated into international and local languages
3.4 Support local partners for capacity-building of youth in evaluation	3.4.1 Support local partners to take the initiative in capacity-building of YEEs	3.4.2 Local partners provide YEEs access to learning platforms and additional monitoring and evaluation (M&E) training	3.4.3 Promote election of YEEs into relevant VOPE or M&E association management structure

4. Knowledge management and communication

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement
4.1 Host and advocate for knowledge sharing events for YEEs	4.1.1 International organization advocates for more knowledge sharing events for youth in evaluation	4.1.2 International organization actively participates in knowledge sharing events and sessions dedicated to YEEs	4.1.3 International organization hosts knowledge sharing and advocacy events for YEEs
4.2 Support learning platforms for knowledge sharing	4.2.1 Support exposure of YEEs to various M&E activities and platforms for learning	4.2.2 Develop platforms for YEEs to engage with audiences in evaluation through webinars and conferences	4.2.3 Provide opportunities for YEEs to contribute to the body of knowledge of evaluation theory and/or practice
4.3 Support networking and presentation of experience	4.3.1 Support the visibility of YEEs through documentation of YEE experiences, journeys and achievements	4.3.2 Provide YEEs opportunities to co-present at evaluation fora on evaluations in which they had an active role	4.3.3 Provide YEEs access to evaluation networks and conferences to engage, network and learn from other YEEs and professionals

5. Human resources

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement
5.1 Inclusion of YEEs in evaluation teams	5.1.1 Development of inclusive ToRs for positions that are a good fit for YEEs	5.1.2 Disseminate ToRs across YEEs networks	5.1.3 Inclusion of at least one YEE in each evaluation team
5.2 Career development training for YEEs	5.2.1 Support for learning and development of YEEs on technical skills	5.2.2 Offer career development sessions for YEEs including pathways of growth	5.2.3 Offer on-the-job mentoring for YEEs
5.3 Inclusion of YEEs in the evaluation structure of the organization	5.3.1 Introduce an internship and junior/young professional programme	5.3.2 Organization facilitates absorption of YEEs in entry-level evaluation posts based on quota of the organization	5.3.3 YEEs participating in the evaluation function for a specified minimum period

6. Financial resources

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement
6.1 Allocation of financial resources for youth in evaluation	6.1.1 Dedicate funds to enhance youth in evaluation	6.1.2 Provide financial support to partner organizations that are supporting youth in evaluation	6.1.3 Participate in pooling of financial resources with other organizations for YEE programme(s)
6.2 Financial resources for hiring YEEs for evaluations	6.2.1 Incorporate resources for hiring YEEs for evaluations into organization budget	6.2.2 Include the engagement of YEEs as a criterion in deciding procurement processes for commissioning evaluations	6.2.3 Commissioned evaluations include a paid YEE

3. Guide for assessing the implementation of the standards

This assessment guide explains how to assess the standards for international organizations.

i. Assessment categories

The standards for international organizations cover six dimensions, namely, leadership and accountability, practice, advocacy and capacity development, knowledge management and communication, human resources and financial resources.

In each of these six dimensions the standards are organized into four categories – minimum requirement, approaching minimum requirement, meeting minimum requirement, and exceeding minimum requirement – displaying a spectrum.

The minimum requirement describes what needs to be in place within the international organization to advance youth engagement in evaluation. “Approaching” the minimum requirement describes meeting the initial level of the requirement. “Meeting” the minimum requirement describes meeting the requirement to a greater degree than “approaching” the minimum requirement. “Exceeding” the minimum requirement describes meeting the requirement at an advanced level, and is the highest level expected, although international organizations are free to achieve levels beyond this.

ii. Rating the standards

A score for each dimension and category can be assigned, as per the tables ahead. If the international organization does not meet the criteria for “approaching”, “meeting” or “exceeding” a minimum requirement, the minimum requirement is considered to be “missing” and the international organization scores 0 points on that dimension. If the international organization fulfills the criterion for “approaching” the minimum requirement, it scores 1 point. “Meeting” the minimum requirement results in a score of 2 points and “exceeding” the minimum requirement results in a score of 3 points. If an international organization fulfills the criteria for both “approaching” and “meeting” the minimum requirement, it scores 3 points (1 + 2 points). If all criteria are met, the international organization scores 6 points (1 + 2 + 3 points).

For example, in the leadership and accountability dimension, if the organization declares the commitment to youth in evaluation by signing the manifesto, the organization scores 1 point. If the organization takes action to deliver the commitment, the organization scores 2 points. If the organization reports on the commitment, it scores 3 points. If the organization has 1.2.1, 1.2.2 and 1.2.3 in place, it scores 6 points. The total number of points for each category and dimension should be recorded in the final column of each table.

iii. Rating table for the standards for international organizations

[Download the editable rating table here.](#)

1. Leadership and accountability

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement	Total points
1.1 Political commitment of the organization	1.1.1 Senior management in evaluation endorses the engagement of youth in the evaluations commissioned by the organization	1.1.2 Commitment clearly expressed in evaluation charter, strategy or policy	1.1.3 The organization operationalizes the commitment	
0	1	2	3	
1.2 Institutional commitment of the organization	1.2.1 The organization declares commitment to meaningful engagement of youth in evaluation by signing the Youth in Evaluation manifesto	1.2.2 The organization takes action to deliver on the commitment	1.2.3 The organization reviews the commitment and report on its progress	
0	1	2	3	
Total points for leadership and accountability				

2. Practice

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement	Total points
2.1 Youth voices are heard during all phases of the evaluation	2.1.1 The evaluation methodological approach includes considerations of how youth views should be taken into account	2.1.2 Youth voices are heard during all phases of the evaluation, including evaluation design, data collection, stakeholder engagement, reporting, and dissemination and use of the evaluation	2.1.3 Young people are provided space and structures to take responsibility in all phases of the evaluation and participate in co-decision-making with seniors	
0	1	2	3	
2.2 Integration of YEEs in all phases of evaluation	2.2.1 The evaluation terms of reference (ToR) outline how YEEs will be included in the evaluation	2.2.2 YEEs participate in all phases of the evaluation, including evaluation design, data collection, stakeholder engagement, reporting, and dissemination and use of the evaluation	2.2.3 YEEs as co-evaluators participate in decision-making and co-lead all phases of the evaluation together with seniors	
0	1	2	3	
2.3 Guidance on involving youth from diverse groups in evaluation	2.3.1 Guidance developed on how youth from diverse groups can be engaged in all phases of evaluation	2.3.2 Guidance made available organization-wide	2.3.3 Guidance utilized for evaluations across the organization	
0	1	2	3	

2.4 Training on thematic areas of the evaluation for youth and YEEs	2.4.1 Organization earmarks resources for the training of youth and YEEs on thematic areas of the evaluation	2.4.2 Training delivered to youth and YEEs on thematic areas of the evaluation	2.4.3 Youth and YEEs who have received the training are offered opportunities to meaningfully participate in the evaluation process	
0	1	2	3	
Total points for practice				

3. Advocacy and capacity development

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement	Total points
3.1 Partnership-building for youth in evaluation	3.1.1 Raise the awareness of local partners of the importance of engaging youth in evaluation	3.1.2 Development of partnership agreements with local partners to advance the engagement of youth in evaluation	3.1.3 Joint initiatives by VOPEs and international organizations to build leadership capacity of YEEs	
0	1	2	3	
3.2 Support organizations that build capacity of YEEs	3.2.1 Develop partnerships with organizations that offer capacity-building for YEEs	3.2.2 Build capacity of organizations that offer to develop capacities of YEEs	3.2.3 Provide funding to organizations that offer to develop capacities of YEEs	
0	1	2	3	

3.3 Develop materials on youth in evaluation	3.3.1 Produce capacity-building material on advancing youth engagement in evaluation	3.3.2 Capacity-building materials on advancing youth engagement in evaluation are made available in the public domain	3.3.3 Capacity-building materials on advancing youth engagement in evaluation are translated into international and local languages	
0	1	2	3	

3.4 Support local partners for capacity-building of youth in evaluation	3.4.1 Support local partners to take the initiative in capacity-building of YEEs	3.4.2 Local partners provide YEEs access to learning platforms and additional monitoring and evaluation (M&E) training	3.4.3 Promote election of YEEs into relevant VOPE or M&E association management structure	
0	1	2	3	

Total points for advocacy and capacity development

4. Knowledge management and communication

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement	Total points
4.1 Host and advocate for knowledge sharing events for YEEs	4.1.1 International organization advocates for more knowledge sharing events for youth in evaluation	4.1.2 International organization actively participates in knowledge sharing events and sessions dedicated to YEEs	4.1.3 International organization hosts knowledge sharing and advocacy events for YEEs	
0	1	2	3	
4.2 Support learning platforms for knowledge sharing	4.2.1 Support exposure of YEEs to various M&E activities and platforms for learning	4.2.2 Develop platforms for YEEs to engage with audiences in evaluation through webinars and conferences	4.2.3 Provide opportunities for YEEs to contribute to the body of knowledge of evaluation theory and/or practice	
0	1	2	3	

4.3 Support networking and presentation of experience	4.3.1 Support the visibility of YEEs through documentation of YEE experiences, journeys and achievements	4.3.2 Provide YEEs opportunities to co-present at evaluation fora on evaluations in which they had an active role	4.3.3 Provide YEEs access to evaluation networks and conferences to engage, network and learn from other YEEs and professionals	
0	1	2	3	
Total points for knowledge management and communication				

5. Human resources

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement	Total points
5.1 Inclusion of YEEs in evaluation teams	5.1.1 Development of inclusive ToRs for positions that are a good fit for YEEs	5.1.2 Disseminate ToRs across YEEs networks	5.1.3 Inclusion of at least one YEE in each evaluation team	
0	1	2	3	
5.2 Career development training for YEEs	5.2.1 Support for learning and development of YEEs on technical skills	5.2.2 Offer career development sessions for YEEs including pathways of growth	5.2.3 Offer on-the-job mentoring for YEEs	
0	1	2	3	
5.3 Inclusion of YEEs in the evaluation structure of the organization	5.3.1 Introduce an internship and junior/young professional programme	5.3.2 Organization facilitates absorption of YEEs in entry-level evaluation posts based on quota of the organization	5.3.3 YEEs participating in the evaluation function for a specified minimum period	
0	1	2	3	
Total points for human resources				

6. Financial resources

Minimum requirement	Approaching minimum requirement	Meeting minimum requirement	Exceeding minimum requirement	Total points
6.1 Allocation of financial resources for youth in evaluation	6.1.1 Dedicate funds to enhance youth in evaluation	6.1.2 Provide financial support to partner organizations that are supporting youth in evaluation	6.1.3 Participate in pooling of financial resources with other organizations for YEE programme(s)	
0	1	2	3	
6.2 Financial resources for hiring YEEs for evaluations	6.2.1 Incorporate resources for hiring YEEs for evaluations into organization budget	6.2.2 Include the engagement of YEEs as a criterion in deciding procurement processes for commissioning evaluations	6.2.3 Commissioned evaluations include a paid YEE	
0	1	2	3	
Total points for financial resources				

iv. Overall performance of the international organization

Once the rating is determined for each dimension, the summary scores can be added to the below table to analyze the current status of the international organization in terms of meaningful engagement of youth in evaluation. This analysis will be helpful for the international organization to understand which dimensions are stronger and which need further attention, so that necessary actions can be planned.

#	Dimension	Score
1	Leadership and accountability	
2	Practice	
3	Advocacy and capacity development	
4	Knowledge management and communication	
5	Human resources	
6	Financial resources	
Total		

The **overall performance** of the organization can be determined using the categories below:

- Overall rating 0 to 27 – missing minimum requirement
- Overall rating 28 to 54 – approaching minimum requirement
- Overall rating from 55 to 81 – meeting minimum requirement
- Overall rating from 82 to 108 – exceeding minimum requirement

Once the overall performance has been determined, the organization can make recommendations for future improvement, which can be addressed in the organization's strategic plan. The analysis and recommendations of the assessment can be included in the international organization's annual report and subsequent progress reports. Eval4Action recommends that the assessment is conducted annually by the organization.

v. Next steps and improvement plan

The leadership of the international organization can use the outcome of the assessment for decision-making. Based on the analysis and recommendations of the assessment, the leaders of the international organization can decide on the next steps and prepare an improvement plan that advances youth engagement in evaluation.

Please write to contact@eval4action.org to provide any feedback on the standards.

Annex: Intergenerational task force members

- i. André Alves dos Reis, Performance and Impact Manager, Global Community Engagement and Resilience Fund
- ii. Nino Chokheli, Representative, EvalYouth, Eastern Europe, Central Asia and South Caucasus
- iii. Uyen Kim Huynh, Evaluation Specialist, Evaluation Office, UNICEF
- iv. Mariana Branco, Evaluation Specialist, Independent Evaluation Group, World Bank
- v. Samukelisiwe Mkhize, Research and Learning Programme Officer, Center for Learning on Evaluations and Results for Anglophone Africa (CLEAR AA)
- vi. Gabriela Pérez Yarahuan, Evaluation Officer, Center for Learning on Evaluations and Results for Latin America and the Caribbean (CLEAR LAC)
- vii. Eric Yai, Evaluation Officer, African Development Bank
- viii. Ibrahima Diouf, Coordinator, Senegalese Evaluation Association [Association Senegalaise d'évaluation] (SENEVAL)/Francophone Network of Emerging Evaluators [Réseau francophone des évaluateurs émergents] (RF-Ee)
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- xii. Tahirah David, Representative, Caribbean Evaluators International
- xiii. Sharon Lang'at, Representative, Youth Excel
- xiv. Clotilda Nalonja, Representative, Youth Excel



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